

## Capability Development Program(s)





### **Situation**

Varied programs were running on an ad-hoc basis with a short-term purpose being met yet capability / upskilling outcomes not met.

### **Purpose**

- Map out a framework for employee's basis present & future roles.
- Define the gap w.r.t skills and competencies that employees need to develop to have more internal opportunities for growth while fostering a healthy competition.
- Classify trainings under O2 category(s) to have a better health check of the organization
  - Coaching for Performance aimed at present role & development thereof
  - Coaching for Development aimed at increasing promotability / fitment for higher roles & responsibilities.
- Developing & delivering Training content suited to augment individual growth



#### **Actionables**

The entire program was split into O3 parts:

- Capture training Needs as per Bi-Annual Management Conversations
- Classification of Training needs
- Training Impact Measurement via:
  - a. Implementation of Kirk Patrick Model (NPS)



b. Pre & Post training ratings of participants for competencies addressed (rating scale of 0-10)

#### Results

- 100% on time execution of Bi-Annual Performance Reviews.
- Trainings calendarized along with budgets.
- Internal Trainers identified to reduce external trainings / create
  Subject Matter Experts for in-house trainings.
- Training Need Classification
  - o 2019-20 35% of the organization was coached for development.
  - o 2020-21 47% of the organization was coached for development.
  - A clear indicator that we are fostering internal growth v/s aiming at improving current performance levels.
- Minimum benchmark of 70% NPS Score set out.
  - 2019-20 NPS of 65% for trainings executed
  - 2020-21 NPS of 83% + 100% virtual trainings



Program has been set up successfully at 02 organizations from Real Estate & ITES industry(s) with head counts from 850+ & 10000+ respectively.

# **Contact Us**

info@hrbizvisory.com





onl 11